THE PROGRAMME

Two reasons make it dense: (1) It reflects to the maximum possible extent individual preferences you expressed when you registered; (2) It ensures that sessions remain small and thus framed as an interactive conversation.

To guarantee nobody misses out, and in addition to the Summit report that will be sent this year, we will put at your disposal three private meeting rooms. If you’d like to meet some of the speakers of sessions in which you did not participate, please let the staff know and we’ll organize this for you.

Why the Get-Together? Op-eds, research publications and even newsletters such as The Monthly Barometer are useful, informative and at best insightful; but they can only go so far…. They often provoke the desire to ask a question, to challenge an assumption, but they can’t reply and they can’t argue! Only personalized quality gatherings respond to this need. They are rare and therefore increasingly valued: in our ever-more digital and virtual world, the need for face-to-face interaction has never been greater.

In the overwhelming complexity of our “hyper-connected”, fast-paced world, it is apparent that the answers to such questions as: “What to do?” “How to invest?” “Where and when?” “With whom?” “For which purpose?” are best sought out in unconventional places. Our Get-Together offers just such a place, affording its guests physical exposure to diverse individuals and ideas, based on the “strength of weak ties” and serendipitous encounters.

How can you participate in the programme? Friendliness and informality define the gathering, which combines thinking and learning with mindfulness and discovery. The Get-Together amounts to an ideas fair. The programme is intentionally dense so that you have an abundance of choice and sessions remain small and intimate. To allow maximum interaction between our guests, all elements of the programme are structured as conversations. These are kicked off by an introduction to the issue provided by a prominent thinker or practitioner, but everybody is a speaker. We count on you to stir the pot! We follow the Chatham House rules: while conscious that today’s world is fully transparent, we ask you to remain discrete and not to disseminate the content of The Get-Together. This will guarantee that our conversations remain frank and direct. Provided it is not content or people related, you can be as enthusiastic as you wish on Twitter, Facebook and the like!

Why do we go outside? First and foremost because outdoor activities are fun and a great way to spend time with old friends and make new ones. Furthermore, they will benefit the quality of the meeting - research in neuroscience and medicine makes it abundantly clear that exercise in nature provides unparalleled stimulus, physiologically rendering our brains more ready, willing, and able to learn. Lastly, it would be a waste not to take advantage of the exceptional natural environment that Chamonix offers!

Important caveats
Only fully confirmed names are listed below. Outside activities are planned as indicated, but they may change depending on the weather.
A Unique Experience Combining Insights, Investible Ideas, and the Great Outdoors

Chamonix - Mont-Blanc - France - 22-24 September 2017

Time | Friday 22 September | Location
--- | --- | ---
09.00 – 12.00  | **Registration Opens**  | Hotel du Mont-Blanc
Followed by possibility to take part in outside activities from 9am till 1pm

14.00 – 14.10  | **Welcoming remarks**  | Venue to be confirmed
Christophe Amenc, Co-Founder – THE GET-TOGETHER and CEO – ANADEO – Switzerland
Philippe Bourguignon, Partner, REVOLUTION – United States
Thierry Malleret, Co-Founder – THE GET-TOGETHER and Managing Director – THE MONTHLY BAROMETER – France

14.10 – 15.30  | **Opening Brainstorming**  | Venue to be confirmed
“Thinking the unthinkable”: Beyond our Comfort Zone
Room to be confirmed
Decision-makers are overwhelmed by the speed and proliferation of "unthinkable" events. This is creating new vulnerabilities and challenges. In an ever more transparent e-information space, behaviour, culture and mind-sets are being tested to new stress levels. Nik Gowing, co-author of "Thinking the Unthinkable", engages the guests of The Summit of Minds in a collective brainstorming. Please come with your ideas, insights, hopes and concerns.
Facilitated by:
Nik Gowing, Co-Author, THINKING THE UNTHINKABLE – United Kingdom
Special address by:
John Antonakis, Professor of Organizational Behavior, UNIVERSITY OF LAUSANNE – Switzerland

15.45 – 17.00  | **Workshop**  | Venue to be confirmed
The Power of Deep Listening
Room to be confirmed
We live in an age of distraction that makes it harder than ever to listen. Yet, investors and business leaders can only make robust decisions if they know how to listen and engender a "deep listening" culture within their business and family environments. In this highly interactive workshop, participants experience what "deep listening" is all about and the power of "listening to ignite". In doing so, they go beyond conventional thinking and build new connections.
Led by:
Rob Bier, Managing Partner, 6:30 PARTNERS – Singapore

19.00 – 22.00  | **Welcoming Dinner**  | Venue to be confirmed
Hosted by Société Générale Private Banking

End of the day.
A Unique Experience Combining Insights, Investible Ideas, and the Great Outdoors

Chamonix - Mont-Blanc - France - 22-24 September 2017

<table>
<thead>
<tr>
<th>Time</th>
<th>Saturday 23 September</th>
<th>Location</th>
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<tbody>
<tr>
<td>7.45 – 8.45</td>
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<td></td>
<td><strong>Working Breakfasts</strong></td>
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<td></td>
<td><strong>India</strong></td>
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<td><strong>Is India on track to become a major economic powerhouse or will the status quo prevail?</strong></td>
<td><strong>Room to be confirmed</strong></td>
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<td><strong>Ravi Chaudhry, Chairman, CENEXT CONSULTING – India</strong></td>
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<td></td>
<td><strong>Iran</strong></td>
<td><strong>Venue to be confirmed</strong></td>
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<td></td>
<td><strong>The challenges, opportunities and everything in-between arising from the re-election of President Rouhani.</strong></td>
<td><strong>Room to be confirmed</strong></td>
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<td><strong>Ali Borhani, Founder &amp; CWO, INCUBEEMEA – United Arab Emirates</strong></td>
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<td></td>
<td><strong>Russia</strong></td>
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<td><strong>What is President Putin vision for Russia? What can he achieve?</strong></td>
<td><strong>Room to be confirmed</strong></td>
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<td><strong>Natalia Orlova, Chief Economist, ALFA BANK – Russia</strong></td>
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<td><strong>Dmitri Trenin, Director, CARNEGIE MOSCOW CENTRE – Russia</strong></td>
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<td><strong>Sensing, Sensemaking, and Strategic Action</strong></td>
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<td><strong>The Board’s strategic role in a non-hierarchical and distributed world.</strong></td>
<td><strong>Room to be confirmed</strong></td>
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<td><strong>Bijan Khezri, Founder and Chairman, KHEZRI CAPITAL RESEARCH INTERNATIONAL – Switzerland</strong></td>
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<td><strong>Turkey</strong></td>
<td><strong>Venue to be confirmed</strong></td>
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<td><strong>Last year was challenging for Turkey, but its economy is doing much better than expected. How long will this last?</strong></td>
<td><strong>Room to be confirmed</strong></td>
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<td><strong>Michael Demirel, CEO, ATA INVEST – Turkey</strong></td>
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<td>9.00 – 10.30</td>
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<td><strong>Workshops</strong></td>
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<td><strong>Social Impact Investing</strong></td>
<td><strong>Majestic Congress Center</strong></td>
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<td><strong>The popularity of impact investing is on the increase. An “impact” ecosystem is fast evolving, with families and asset owners at its heart. Assets currently stand at $50bn globally. How can we best define “Impact Investing”? Why is it growing so much? What respective roles can families and institutions play in this progression? Most importantly, could Impact Investing be the future of capital markets?</strong></td>
<td><strong>Room to be confirmed</strong></td>
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<td><strong>Lisa Borders, President, WNBA – United States</strong></td>
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<td><strong>Sach Chandaria, Executive Director, CATISA – Switzerland</strong></td>
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<td><strong>Axel Dauchez, Founder and CEO, MAKE.ORG – France</strong></td>
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<td><strong>François Jaquenoud, Founder, 1001 FONTAINES – France</strong></td>
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<td><strong>Atalanti Moquette, Founder, GIVING WOMEN – Switzerland</strong></td>
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<td><strong>Pan Pan, Deputy Director, Sustainable Land Use; Flagship Manager, Climate Smart Agriculture CLIMATE – KIC, Switzerland; Co-founder, BLUEPLANET – China</strong></td>
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<td><strong>Roland Schatz, Founder, UNGSII FOUNDATION– Switzerland</strong></td>
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<td><strong>Moderated by:</strong></td>
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<td><strong>Hela Dammak, Senior Advisor, FAMILY OFFICE – United Kingdom</strong></td>
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Soft Skills Are the New Hard Skills

Businesses that focus on hard, "vocational", skills, overlook at their peril the critical relevance of "soft" skills. Interpersonal, leadership, motivational skills and many more are those that matter the most. They often make the difference between a thriving organization and a struggling one. What needs to be done to instil a culture and the practice of "soft" skills among leaders and team members alike?

Lord David Blunkett, House of Lords; Labour Peer, Professor of Politics – United Kingdom
Philippe Bourguignon, Partner, REVOLUTION – United States
Anthony Bury, Founder & Trustee, MOWGLI FOUNDATION – United Kingdom
Ravi Chaudhry, Chairman, CENEXT CONSULTING – India
Alka Dhillon, CEO, TECHNALINK – United States

Introduced by:
John Antonakis, Professor of Organizational Behavior- UNIVERSITY OF LAUSANNE – Switzerland

Facilitated by:
Martin de Waziers, Managing Director, ALPHA OMEGA CAPITAL – Belgium

Predictive Intelligence

Predictive intelligence consists in harnessing the resources of big data and AI (Artificial Intelligence) to best predict the probability of an outcome, ranging from consumer behaviour to the forecasting of a geopolitical or financial adverse shock. What are its most common uses? Is there potential for abuse? What’s the best way to invest in predictive intelligence?

John Casti, Author, Mathematician, and Entrepreneur – United States
Dan Evans, Managing Director, STORM KING ANALYTICS – United States
Bijan Khezri, Founder and Chairman, KHEZRI CAPITAL RESEARCH INTERNATIONAL – Switzerland
John Lyons, CEO, CYBER ESSENTIALS DIRECT – United Kingdom
Anthony Monckton, COO, VIENNEAST – United Kingdom
Fionnuala O’Connor, CEO, WEVOLVE – Ireland
Beatriz Sanz Saiz, Global Analytics Leader for Advisory Services, E&Y – Spain
Ted Souder, Head of Industry, GOOGLE – United States

Facilitated by:
John Thornhill, Innovation Editor, THE FINANCIAL TIMES – United Kingdom

10.30 – 11.00 Networking Break by Majestic Congress Center

11.00 – 12.15 Interactive sessions in parallel Majestic Congress Center

The Future of Energy

The future of energy is an endlessly debated topic, with a flurry of diverging opinions ranging from those who believe in fossils fuels at one end of the spectrum to renewables at the other end, with disruptive new ideas like nuclear fusion somewhere in between. What is required to transition towards a sustainable, secure and affordable energy future?

Alexis Cazin, Biodiesel Product Line Lead, CARGILL – Switzerland
Joel Couse, Group Chief Energy Economist, TOTAL – France
Christoph Frei, Secretary General and CEO, WORLD ENERGY COUNCIL – United Kingdom
Andrea Jouven, President, ECO DELTA – France
Franklin Servan-Schreiber, Strategic Board Member, RACE FOR WATER - Switzerland

Moderated by:
Olivier Fleurot, Senior Vice President, PUBLICIS – France

The Role of AI in Investment Decisions

The disruptive potential of machine learning and robo advice on portfolio construction and investment strategy is just beginning to emerge. Where do we stand? How long will it take before the whole investment process becomes automated? Will it be a panacea for everything? What role will be left for human ingenuity and lateral thinking?

Introduced by:
A Unique Experience Combining Insights, Investible Ideas, and the Great Outdoors

Chamonix - Mont-Blanc - France - 22-24 September 2017

Jean-Marie Messier, Founding Partner – MESSIER MARIS & ASSOCIES - France

Aymeil Hoang, Head of Group Innovation, SOCIETE GENERALE GROUP – France

Stephanie Hospital, Co-Founder and CEO, ONERAGTIME – France

Karin McKinnell, Senior Managing Director, NASDAQ – United States

Fleur Pellerin, CEO KORELYA CAPITAL – France

Moderated by:
John Thornhill, Innovation Editor, THE FINANCIAL TIMES – United Kingdom

**Lessons From History: The Perils of Wishful Thinking**

Learning from history can illuminate current challenges and choices by analysing historical precedents. It can also offer clues about what might happen in the future. Yet, as human beings, we often fall prey to denial and self-delusion, believing what we want to be true and disregarding the lessons from history. What are currently the greatest dangers of wishful thinking that may impact our lives and investment affairs?

John Charalambakis, Managing Director, BLACKSUMMIT FINANCIAL GROUP – United States

Anthony Monckton, COO, VIENNEAST – United Kingdom

Manuel Muniz, Dean, IE SCHOOL OF INTERNATIONAL RELATIONS – Spain

Introduced and Moderated by:
Jean-Pierre Lehmann, Emeritus Professor, IMD & HONG KONG UNIVERSITY – Switzerland and Hong Kong

**Happiness at Work**

Work plays a determining role in shaping our levels of happiness, which differ considerably across employment status (unemployment makes us miserable), job type and industry sectors. Which jobs are the happiest? How can we improve job satisfaction? What are the best predictors of happiness? Money? Work-life balance? Autonomy? What else?

Introduced by:
Jan-Emmanuel de Neve, Associate Professor of Economics, UNIVERSITY OF OXFORD – United Kingdom

Jim Clifton, Chairman & CEO, GALLUP – United States

Susie Ellis, Chairwoman & CEO, GLOBAL WELLNESS INSTITUTE – United States

Tony Schwartz, CEO, THE ENERGY PROJECT – United States

**Passing the Baton to the Next Generation**

The world is changing fast and irrevocably, throwing up fundamental uncertainties for the next generation. How can the younger generation take over ownership in a way that makes them strong, creative and compassionate citizens? What kind of family governance is required? Is “intrapreneurship” part of the solution?

Todd Hitt, President, KIDDAR CAPITAL – United States

Martin Lafrance, CEO, RESTO’N GO – Canada

Joshua Luckow, Founder & Managing Director, SOLVIEVE – United States

Moderated by
Olivier de Richoufftz, President, BUSINESS FAMILIES FOUNDATION – Canada

**Networking Picnic and MORE!**

Taken while walking, wandering, rock climbing or watching. Prepare to be surprised! You’ll be offered an opportunity to test your leadership skills and decision-making capabilities in unusual and possibly testing circumstances.

Blaise Agresti, Founder, MOUNTAIN PATH PROJECT – France

12.15 – 15.30

**A Conversation with Bob Collymore**

Majestic Congress Center

The End of Business As Usual

Plan A – business as usual – is doomed; but there is a plan B elaborated by a group of business
leaders who've found a better way of doing business, both for the wellbeing of people and for the planet. Bob tells us what this “better way” consists of.

Bob Collymore, CEO, SAFARICOM – Kenya

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<tr>
<th>Time</th>
<th>Event</th>
<th>Venue</th>
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<tr>
<td>15.55 – 16.20</td>
<td>A Conversation with Ronnie Chan</td>
<td>Majestic Congress Center</td>
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<td>A View on China</td>
<td>Room Michel Payot</td>
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<td>Ronnie Chan, Chairman, HANG LUNG PROPERTIES – Hong Kong</td>
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<td>16.20 – 16.45</td>
<td>Networking Break by</td>
<td>Majestic Congress Center</td>
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<td>16.45 – 18.00</td>
<td>Plenary Session</td>
<td>Majestic Congress Center</td>
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<td>Are We Entering a Post-Truth, Post-West, Post-Order World?</td>
<td>Room Michel Payot</td>
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<td>Our world is transitioning towards a new era in a chaotic, uncertain and volatile manner. As it does so, the foundations underpinning the old international order are beginning to tremble. Which of these three assertions – post-truth, post-West, post-order – is true? What are the main geopolitical, societal and investment implications?</td>
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<td>Introduced by: Jim Clifton, Chairman &amp; CEO, GALLUP – United States</td>
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<td>Boris Bachorz, Director, AFP GLOBAL NEWS AGENCY – France</td>
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<td>Mathew Burrows, Director, ATLANTIC COUNCIL – United States</td>
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<td>Sean Cleary, Chairman, STRATEGIC CONCEPTS – South Africa</td>
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<td>Chandran Nair, Founder and CEO, GLOBAL INSTITUTE FOR TOMORROW – Hong Kong</td>
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<td>Dmitri Trenin, Director, CARNEGIE MOSCOW CENTRE – Russia</td>
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<td>Moderated by: Thierry Malleret, Managing Partner, THE MONTHLY BAROMETER – France</td>
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<td>19.30 – 22.00</td>
<td>Working Dinners</td>
<td>Venue to be confirmed</td>
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<td>Time’s abstractness and the difficulty of grappling with the notion make it one of the last philosophical frontiers. What does it mean to feel in control of our time rather than being controlled by it? What is time well spent?</td>
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<td>Led by: Etienne Klein, Physicist, CEA – France</td>
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<td>Crony Capitalism</td>
<td>Venue to be confirmed</td>
<td>Room to be confirmed</td>
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<td>The relationship between business and politics seems to be increasingly conflicted and incestuous. Is crony capitalism on the up? Is it a global phenomenon? If so, how can it be controlled?</td>
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<td>Led by: Simon Commander, Managing Partner, ALTURA PARTNERS – United Kingdom</td>
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<td>Finding Purpose in Life</td>
<td>Venue to be confirmed</td>
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<td>Finding purpose in life is a universal aspiration for which there is no easy answer. What makes life purposeful? What are the mirages that risk obscuring real purpose? How do authenticity, meaning and self-reflection affect purpose?</td>
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Cyber: You Ain’t Seen Nothing Yet!

From WannaCry to the successful hijacking of political campaigns, our digital networks are rife with cyber horrors. How will the cyber threat evolve? How can we best protect ourselves and our business?

Led by:
Lord David Blunkett, House of Lords; Labour Peer, Professor of Politics – United Kingdom
John Lyons, CEO, CYBER ESSENTIALS DIRECT – United Kingdom

The “Unanswerable” Economic Mysteries in Life

There are mysteries in life to which economics may provide some answer. For example: Why is it so difficult to overcome the political power of small interest groups? Or: Why does idealism seem mostly concentrated among the middle class? Come and discuss many more!

Led by:
Paul Frijters, Professor of Wellbeing Economics, LSE – United Kingdom

Nightcaps

“Digital detox” – How To Go About It?

More than 40% of us check their devices within 5 minutes of waking up; then we do so 47 times during the day (82 times for those aged between 18 and 24) and 30% of us 5 minutes before going to sleep. Half of those who wake up during the night will look at their screen. Our addiction to our smartphones is a cause of misery and burnout. Spend this nightcap with Tony to understand why and how to disconnect. Soon, unplugging will become the new cool!

Tony Schwartz, CEO, THE ENERGY PROJECT – United States
Interactive sessions in parallel

**Scenarios 2030**

We live in a perpetual storm driven by increasing interdependence, complexity and speed. The primary challenge is how to navigate it. This session presents and discusses four possible worlds to 2030, developed around critical, systemically inter-related “high impact uncertainties”. They range from the crises of “Dark Ages”, the hope of “One World: Renaissance” to the chaos of “The Best of Times, the Worst of Times” and the emergence of enlightened nationhood in “National Capital”.

- **Mathew Burrows**, Director, ATLANTIC COUNCIL – United States
- **Sean Cleary**, Chairman, STRATEGIC CONCEPTS – South Africa
- **Jean-Pierre Lehmann**, Emeritus Professor, IMD & HONG KONG UNIVERSITY – Switzerland and Hong Kong
- **Manuel Muniz**, Dean, IE SCHOOL OF INTERNATIONAL RELATIONS – Spain

_Moderated by:_

**Peter Kingsley**, Chairman, PJR – United Kingdom

**The Millennials and Generation Z: How Do They See Their Future?**

Structural changes suggest that the millennials (those who reached young adulthood around 2000) and the generation Z (those born after 1995) are destined to be asset-poor and debt-rich. How will this affect their consumption and investment behaviour? More generally, how do they see the world? What are their main hopes and concerns?

- **Sophie Boirard**, Investor Catalyst, ONERAGTIME – France
- **Irene Forte**, Group Project Director, ROCCO FORTE HOTELS – United Kingdom
- **Julien Pelisson**, Student – France
- **Christian Plasser**, Global Innovation Ventures Leader, E&Y – United States
- **Rupert Schmid**, Chairman, BIOLOGIQUE RECHERCHE – France
- **Clara Sieg**, Partner, REVOLUTION – United States

_Moderated by:_

**Sophie Boirard**

**US Policy in the Age of Trump**

To a disproportionate degree, what happens in the US matters to the rest of the world as well. This is why so many non-Americans are disconcerted by current US policies, inscrutable and often disorienting. What does “America First” really mean? What is President Trump’s strategic agenda? What are the signals to which we must pay attention to understand what’s going on?

- **Steve Bartlett**, Advisor, TRELIANT RISK ADVISORS; Former Member of the House of Representatives; 56th Mayor of Dallas – United States
- **Bill Brock**, Former United States Senator from Tennessee – United States
- **Jason Grumet**, President, BIOPARTISAN POLICY CENTER – United States
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Chandran Nair, Founder and CEO, GLOBAL INSTITUTE FOR TOMORROW – Hong Kong
Tony Schwartz, CEO, THE ENERGY PROJECT, Author of “The Art of the Deal” (Donald Trump’s best-seller) – United States

Moderated by:
Adam Kaufman, Advisor, PATHNORTH – United States

10.00 – 10.20
Networking Break by
Majestic Congress Center

10.20 – 11.30
Plenary Session
Majestic Congress Center

New Ideas for dealing with social and economic exclusion

Global business leaders and private investors increasingly extol the virtues of investing in the community and caring for the disadvantaged. If moral motivation is not enough, self-interest will make up the shortfall: unless more attention is paid to the rumblings of social discontent, some countries run a very real risk of imploding. Where is social stability most at risk? What are the best new ideas for dealing with social and economic exclusion?

Lisa Borders, President, WNBA – United States
Axel Dauchez, Founder and CEO, MAKE.ORG – France
Anni Hood, Managing Partner, WELL INTELLIGENCE – United Kingdom
Denis Snower, President, INSTITUTE FOR THE WORLD ECONOMY – Germany

11.30 – 12.20
Concluding Brainstorming
Majestic Congress Center

Take-off and take-aways: Connecting the Dots, Distilling Insights and Drawing Conclusions

This concluding town hall completes the loop that started with the opening brainstorming. It distils all the insights and “unthinkable ideas” generated during the Summit of Minds and assesses some of their implications in terms of decision-making, both from an investment and personal perspective.

Facilitated by:
Nik Gowing, Co-Author, THINKING THE UNTHINKABLE – United Kingdom

Special addresses by:
Renaud Dutreil, Chairman, FTI CONSULTING – France
Alan Mudie, Head of Investment Strategy, SOCIETE GENERALE PRIVATE BANKING – France
Denis Snower, President, INSTITUTE FOR THE WORLD ECONOMY – Germany

12.20 – 12.30
Closing remarks
Majestic Congress Center

Christophe Amenc, Co-Founder – THE GET-TOGETHER and CEO – ANADEO – Switzerland
Philippe Bourguignon, Partner, REVOLUTION – United States
Thierry Malleret, Co-Founder – THE GET-TOGETHER and Managing Director – THE MONTHLY BAROMETER – France

12.30 – 12.40
Short meditation to calm our minds and make the most of the wealth of insights and ideas sourced at this year’s Get-Together
Majestic Congress Center

Led by:
Alka Dhillon, CEO, TECHNALINK; Author (“The OM Factor”) – United States

12.40
End of The 2017 Get-Together

For those staying on in Chamonix, further outside activities with fellow participants will be organized on Sunday afternoon.
A Unique Experience Combining Insights, Investible Ideas, and the Great Outdoors

Chamonix - Mont-Blanc - France - 22-24 September 2017